

Utilization Analysis and, Hiring and Promotion Goals Section 46a-68-85

Utilization Analysis (UA)

In order to determine if protected groups are fully and fairly utilized in the University's workforce, the number of protected class persons in the workforce of the University must be compared to the availability of such persons for employment. Comparisons between the University's workforce and the availability bases calculated in the preceding section have been conducted by occupational category and significant position classifications for each relevant labor market.

"Utilization Analysis" is a comparison between the race/sex composition of the workforce, by occupational category or job title, and the availability base of such persons in the relevant labor market area. This analysis compares the University's internal distribution of minorities and females to their incidence in the external labor market to determine whether the University is at parity.

"Parity" is a condition where the percentage of the representation of a protected class in the workforce equals the percentage of such persons in the availability base.

"Underutilization" is a condition where the percentage of representation of a protected class in the workforce is less than the percentage of such persons in the availability base for that class.

The University has conducted the utilization analysis for each labor market area on UA Form provided by the "Regulations Concerning Affirmative Action by State Government." Line E of each form yields a conclusion that protected class persons are over utilized, underutilized or at parity, when compared to the availability base of such persons for employment.

Hiring and Promotional Goals

The University has established hiring and/or promotional goals to remedy the underutilization of protected classes identified in the utilization analysis. Hiring goals are established for jobs usually filled through original appointment, and promotional goals are for jobs filled through an internal promotional appointment. The objective of hiring and promotional goals is to reach parity with the availability base of protected groups in relevant labor market areas.

A **goal** is a hiring or promotion objective, which the University must strive to obtain by demonstrating every good faith effort. Goals are set to remedy the underutilization of minorities and women in the workforce and must be established within a time frame designated.

The University has set its goals to be meaningful, measurable, and reasonably attainable. It is important to note, however, that state re-employment lists, SEBAC rights, and union contracts relating to transfers from other agencies are in effect, and the University must consider those candidates for specific vacancies if they qualify.

An analysis of all hiring and promotional goals is distributed on a regular basis to the President, the Vice Presidents, Chief Officers, Deans, Directors, Union Presidents and Minority Committee Chairs, managers, and supervisors. In addition, a summary of the hiring and promotional goals for the current reporting period is posted on the Office of Equity and Inclusion web page at <http://www.ccsu.edu/Diversity>. For future Affirmative Action Plans, the Office of Equity and Inclusion will handle these plan responsibilities. However, in addition to making every good faith effort to meet the established goals, the University will continue to be committed to a qualified, diverse workforce.

Notes: After consultation with the CHRO reviewer on March 6, 2013, the University has removed all coaching titles out of the faculty category and created a separate EEO category (coaching). A separate analysis was conducted in all numerical sections of the plan.

When new faculty hires have not completed their terminal degrees, they are hired at the instructor level until they obtain the degree required; therefore, after consultation with the CHRO reviewer on March 6, 2013, the instructor category has been consolidated into the Assistant Professor category.

In the 2013 AAP review this section was found to be in compliance with the AA Regulations. After consultation and receipt of technical assistance on June 6, 2014, regarding section 46a-68-40, Utilization Analysis, the category of protective services has been modified solely based on EEO category designation and not numerical analysis. The category of protective services has been taken out of the EEO 7 category and separated into its own category.

In the 2016 submission, OEI, in consultation with CHRO, consolidated the Administrative Assistant analysis into the Clerical All Titles category. For the past four submissions there have been fewer than twenty-five (25) Administrative Assistant positions. In the 2016 submission, there were less than twenty (20). It is unlikely this rank will reach the twenty-five (25) titles or more to warrant a separate analysis.

HIRING AND PROMOTION GOALS

Based on the **Section 46a-68-40, Utilization Analysis**, the University has established the following hiring and promotional goals for the period of August 1, 2024, through July 31, 2025.

EXECUTIVE/ADMINISTRATIVE

Hiring	Promotional
1 White Male	
1 Black Female	1 Black Female
1 AAIANHNPI Male	
1 Two or More Female	

FACULTY

PROFESSOR

Hiring	Promotional
None	11 White Females
	8 Hispanic Females
	4 AAIANHNPI Males
	3 AAIANHNPI Females

ASSOCIATE PROFESSOR

Hiring	Promotional
	1 White Male
1 White Female	1 White Female
	1 Black Male
1 Black Female	2 Black Females
3 AAIANHNPI Females	4 AAIANHNPI Females
1 Two or More Female	

ASSISTANT PROFESSOR

Hiring	Promotional
1 White Female	None
2 Hispanic Males	
1 Hispanic Female	
1 Two or More Male	
1 Two or More Female	

COACHING

Hiring	Promotional
1 White Female	None
1 Black Male	
1 Hispanic Male	
1 AAIANHNPI Male	
1 AAIANHNPI Female	

PROFESSIONAL/NON-FACULTY

Hiring	Promotional
4 White Males	None
1 Black Male	
2 Hispanic Males	
6 AAIANHNPI Males	
5 AAIANHNPI Females	

SECRETARIAL CLERICAL (Excluding SECRETARY 2)

Hiring	Promotional
1 Hispanic Male	
2 Hispanic Females	2 Hispanic Females
1 Two or More Female	

SECRETARIAL CLERICAL/SECRETARY 2

Hiring	Promotional
1 White Male	
3 White Females	1 White Female
1 AAIANHNPI Female	
1 Two or More Female	

TECHNICAL/PARAPROFESSIONAL

Hiring	Promotional
1 White Male	None
1 White Female	
1 Black Male	
1 Black Female	

SKILLED CRAFTS

Hiring	Promotional
1 Hispanic Male	None

SERVICE MAINTENANCE (EXCLUDING CUSTODIANS)

Hiring	Promotional
2 White Females	1 White Female
1 Black Female	
2 Hispanic Males	1 Hispanic Male
2 Hispanic Females	1 Hispanic Female
1 Two or More Male	
1 Two or More Female	

SERVICE MAINTENANCE/CUSTODIANS

Hiring	Promotional
1 White Male	None
1 Black Male	
1 Black Female	
3 Hispanic Females	
1 AAIANHNPI Female	
1 Two or More Female	

PROTECTIVE SERVICES

Hiring	Promotional
1 White Male	None
1 Black Male	
1 Black Female	
1 Hispanic Female	

*AAIANHNPI = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

**CENTRAL CONNECTICUT STATE UNIVERSITY
UTILIZATION ANALYSIS**

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: EE01 - Executive Administrative LABOR MARKET AREA: STATEWIDE/NATIONAL
 POSITION CLASSIFICATION (25+): All Titles

	GRAND TOTAL	TOTAL MALE		TOTAL FEMALE		WHITE		BLACK		HISPANIC		AAIANHNP*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	41.7%	58.3%	30.6%	44.4%	8.3%	2.8%	2.8%	8.3%	0.0%	2.8%	0.0%	2.8%	0.0%	0.0%
FINAL AVAILABILITY BASE %	100.0	42.7	57.3	32.0	40.7	4.0	7.4	3.2	5.1	2.9	3.2	0.6	3.2	0.9	
WORKFORCE NUMBERS	36	15	21	11	16	3	1	1	3	0	1	0	1	0	
WORKFORCE PARITY NUMBERS		15.4	20.6	11.5	14.7	1.4	2.7	1.2	1.8	1.0	1.2	0.2	1.2	0.3	
NET UTILIZATION (+/-)		-0.4	0.4	-0.5	1.3	1.6	-1.7	-0.2	1.2	-1.0	-0.2	-0.2	-0.2	-0.3	
PREVIOUS UTILIZATION***		0.6	-0.6	-2.1	0.4	3.7	-0.3	0.0	0.5	-0.9	-1.0	-0.2	-1.0	0.8	

*** Enter line E from previous filing

HIRING GOALS	PREVIOUS PLAN GOALS	CURRENT PLAN HIRES	CURRENT PLAN GOALS
	4	1	2
	1	0	1
	4	2	2

PROMOTIONAL GOALS	PREVIOUS PLAN GOALS	CURRENT PLAN PROMOTIONS	CURRENT PLAN GOALS
	1	3	1
	6	0	3
	1	0	1

UPWARD/CAREER MOBILITY GOALS	PREVIOUS PLAN GOALS	CURRENT PLAN PROMOTIONS	CURRENT PLAN GOALS
	0	0	0
	0	0	0
	0	0	0

NOTE: *AAIANHNP1 = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

CENTRAL CONNECTICUT STATE UNIVERSITY

UTILIZATION ANALYSIS

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: EEO2 - FACULTY STATEWIDE/NATIONAL
 POSITION CLASSIFICATION (25+): ASSOCIATE PROFESSOR LABOR MARKET AREA:

	GRAND TOTAL	TOTAL		WHITE		BLACK		HISPANIC		AAIANHNP1*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	52.4%	47.6%	32.5%	34.1%	2.4%	3.2%	3.2%	5.6%	14.3%	4.8%	0.0%	0.0%
WORKFORCE PARITY %	100.0	45.7	54.3	33.2	35.8	2.9	5.3	0.8	2.9	8.7	10.2	0.2	0.3
WORKFORCE NOS.	126	66	60	41	43	3	4	4	7	18	6	0	0
WORKFORCE PARITY NOS.		57.6	68.4	41.8	45.1	3.7	6.7	1.0	3.7	11.0	12.9	0.3	0.4
NET UTILIZATION (+/-)		8.4	-8.4	-0.8	-2.1	-0.7	-2.7	3.0	3.3	7.0	-6.9	-0.3	-0.4
PREVIOUS UTILIZATION		19.6	-19.6	10.8	-10.7	-0.9	-4.5	3.0	4.5	6.8	-8.8	-0.3	-0.4

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HIRING GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN HIRES		CURRENT PLAN GOALS	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
	11	10	1	3	1	2
	2	2	0	2	0	0
	6	6	0	1	0	1

PROMOTIONAL GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN PROMOTIONS		CURRENT PLAN GOALS	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
	16	16	0	8	0	3
	14	11	3	7	0	2
	9	7	2	1	1	2

UPWARD/CAREER MOBILITY GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN PROMOTIONS		CURRENT PLAN GOALS	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0

NOTE: One (1) TF goal did not add into total of goals established.

*AAIANHNP1 = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

CENTRAL CONNECTICUT STATE UNIVERSITY

UTILIZATION ANALYSIS

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: EEO2 - FACULTY LABOR MARKET AREA: STATEWIDE/NATIONAL
 POSITION CLASSIFICATION (25+): COACHING

	GRAND TOTAL	TOTAL		WHITE		BLACK		HISPANIC		AAIANHNP1*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	72.7%	27.3%	63.6%	18.2%	9.1%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
WORKFORCE PARITY %	100.0	72.4	27.6	51.9	20.8	12.9	3.9	3.3	1.3	4.1	1.6	0.2	0.1
WORKFORCE NOS.	22	16	6	14	4	2	2	0	0	0	0	0	0
WORKFORCE PARITY NOS.		15.9	6.1	11.4	4.6	2.8	0.9	0.7	0.3	0.9	0.4	0.0	0.0
NET UTILIZATION (+/-)		0.1	-0.1	2.6	-0.6	-0.8	1.1	-0.7	-0.3	-0.9	-0.4	0.0	0.0
PREVIOUS UTILIZATION		0.1	-0.1	1.7	-0.5	0.0	1.0	-0.9	-0.4	-0.6	-0.3	0.0	0.0
HIRING GOALS	4	2	2	0	1	0	0	1	1	1	0	0	0
CURRENT PLAN HIRES	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN GOALS	5	3	2	0	1	1	0	1	0	1	1	0	0
PROMOTIONAL GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN PROMOTIONS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0
UPWARD/CAREER MOBILITY GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN PROMOTIONS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0

NOTE:

*AAIANHNP1 = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

CENTRAL CONNECTICUT STATE UNIVERSITY

UTILIZATION ANALYSIS

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: EEO4 - CLERICAL LABOR MARKET AREA: HARTFORD COUNTY
 POSITION CLASSIFICATION (25+): ALL TITLES EXCEPT SECRETARY 2

	GRAND TOTAL	TOTAL MALE		TOTAL FEMALE		WHITE		BLACK		HISPANIC		AAIANHNP1*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	15.2%	84.8%	9.1%	54.5%	3.0%	21.2%	0.0%	3.0%	0.0%	3.0%	0.0%	0.0%	0.0%	0.0%
WORKFORCE PARITY %	100.0	12.6	87.4	7.7	54.6	2.3	15.9	1.7	14.6	1.3	1.3	0.2	1.1	0.2	1.1
WORKFORCE NOS.	33	5	28	3	18	1	7	0	1	2	2	0	0	0	0
WORKFORCE PARITY NOS.		4.2	28.8	2.5	18.0	0.8	5.2	0.6	4.8	0.4	0.4	0.1	0.4	0.1	0.4
NET UTILIZATION (+/-)		0.8	-0.8	0.5	0.0	0.2	1.8	-0.6	-3.8	1.6	-0.1	-0.4	-0.4	-0.1	-0.4
PREVIOUS UTILIZATION		0.7	-0.7	0.2	-0.4	0.3	2.2	-0.5	-2.9	0.6	-0.1	-0.3	-0.3	-0.1	-0.3

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HIRING GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN HIRES		CURRENT PLAN GOALS	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
	3	2	0	0	1	2
	4	4	0	0	0	1
	4	3	0	0	1	2

PROMOTIONAL GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN PROMOTIONS		CURRENT PLAN GOALS	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
	2	2	0	0	0	1
	0	0	0	0	0	0
	2	2	0	0	0	2

UPWARD/CAREER MOBILITY GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN PROMOTIONS		CURRENT PLAN GOALS	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
	0	0	0	0	0	0
	0	0	0	0	0	0
	0	0	0	0	0	0

NOTE:

*AAIANHNP1 = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

CENTRAL CONNECTICUT STATE UNIVERSITY

UTILIZATION ANALYSIS

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: E05 - TECHNICAL PARAPROFESSIONAL LABOR MARKET AREA: HARTFORD COUNTY
 POSITION CLASSIFICATION (25+): ALL TITLES

	GRAND TOTAL	TOTAL		WHITE		BLACK		HISPANIC		AAIANHPI*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	18.2%	81.8%	9.1%	36.4%	0.0%	0.0%	9.1%	27.3%	0.0%	9.1%	0.0%	9.1%
WORKFORCE PARITY %	100.0	26.8	73.2	17.4	49.3	3.8	11.1	3.6	8.9	1.7	2.2	0.2	1.7
WORKFORCE NOS.	11	2	9	1	4	0	0	1	3	0	1	0	1
WORKFORCE PARITY NOS.		2.9	8.1	1.9	5.4	0.4	1.2	0.4	1.0	0.2	0.2	0.0	0.2
NET UTILIZATION (+/-)		-0.9	0.9	-0.9	-1.4	-0.4	-1.2	0.6	2.0	-0.2	0.8	0.0	0.8
PREVIOUS UTILIZATION		0.7	-0.7	0.1	0.5	-0.2	-0.6	0.8	-0.4	-0.1	-0.1	0.0	-0.1

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HIRING GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN HIRES		CURRENT PLAN GOALS							
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE						
	2	0	2	0	0	0	1	0	0	0	0	0
7	1	6	1	1	0	0	0	3	0	1	0	1
4	2	2	1	1	1	1	0	0	0	0	0	0

PROMOTIONAL GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN PROMOTIONS		CURRENT PLAN GOALS							
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE						
	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0

UPWARD/CAREER/MOBILITY GOALS	PREVIOUS PLAN GOALS		CURRENT PLAN PROMOTIONS		CURRENT PLAN GOALS						
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE					
	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0

NOTE:

*AAIANHPI = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

CENTRAL CONNECTICUT STATE UNIVERSITY

UTILIZATION ANALYSIS

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: EEO7 - SERVICE/MAINTENANCE LABOR MARKET AREA: HARTFORD COUNTY
 POSITION CLASSIFICATION (25+): ALL TITLES EXCEPT CUSTODIANS

	GRAND TOTAL	TOTAL		WHITE		BLACK		HISPANIC		AAIANHNP1*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	86.8%	13.2%	68.4%	7.9%	0.0%	10.5%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%
WORKFORCE PARITY %	100.0	65.4	34.6	21.8	14.8	3.4	18.6	14.2	0.3	0.4	1.5	0.6	0.6
WORKFORCE NOS.	38	33	5	26	3	0	4	2	0	0	0	0	0
WORKFORCE PARITY NOS.	24.9	13.1	8.3	5.6	2.7	1.3	7.1	5.4	0.1	0.2	0.6	0.2	0.2
NET UTILIZATION (+/-)	8.1	-8.1	17.7	-2.6	0.3	-1.3	-3.1	-3.4	-0.1	-0.2	-0.6	-0.2	-0.2
PREVIOUS UTILIZATION	7.3	-7.3	18.4	-1.9	0.3	-1.3	-4.6	-3.2	-0.1	-0.2	-0.3	-0.2	-0.2

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HIRING GOALS	8	4	4	0	1	0	0	1	3	2	0	0	1	0
PREVIOUS PLAN GOALS	3	3	0	1	0	1	0	0	1	0	0	0	0	0
CURRENT PLAN HIRES	9	3	6	0	2	0	2	2	2	2	0	0	1	1

PROMOTIONAL GOALS	4	2	2	0	1	0	0	0	2	1	0	0	0	0
PREVIOUS PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN PROMOTIONS	3	1	2	0	1	0	1	1	1	1	0	0	0	0

UPWARD/CAREER MOBILITY GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PREVIOUS PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN PROMOTIONS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0	0

NOTE:

*AAIANHNP1 = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER

**CENTRAL CONNECTICUT STATE UNIVERSITY
UTILIZATION ANALYSIS**

AGENCY: CCSU REPORTING DATE: 7/31/2024
 CATEGORY OR CLASS: PROTECTIVE SERVICE LABOR MARKET AREA: HARTFORD COUNTY
 POSITION CLASSIFICATION (25+): ALL TITLES

	GRAND TOTAL	TOTAL		WHITE		BLACK		HISPANIC		AAIANHNP1*		TWO OR MORE	
		MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
WORKFORCE %	100.0%	81.3%	18.8%	56.3%	18.8%	6.3%	0.0%	18.8%	0.0%	0.0%	0.0%	0.0%	0.0%
WORKFORCE PARITY %	100.0	81.8	18.2	62.0	7.8	8.9	5.5	10.4	3.8	0.1	0.1	0.0	0.9
WORKFORCE NOS.	16	13	3	9	3	1	0	3	0	0	0	0	0
WORKFORCE PARITY NOS.	13.1	2.9	0.1	9.9	1.2	1.4	0.9	1.7	0.6	0.1	0.0	0.0	0.1
NET UTILIZATION (+/-)	-0.1	0.1	-0.9	-0.4	1.3	-0.9	-0.6	1.3	-0.6	-0.1	0.0	0.0	-0.1
PREVIOUS UTILIZATION	0.3	-0.3	-1.2	1.6	1.6	-1.0	-0.7	2.1	-0.7	-0.1	0.0	0.0	-0.2

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PREVIOUS PLAN GOALS	4	2	2	1	0	1	1	0	1	0	0	0	0
CURRENT PLAN HIRES	2	1	1	1	0	0	1	0	0	0	0	0	0
CURRENT PLAN GOALS	4	2	2	1	0	1	1	0	1	0	0	0	0

PREVIOUS PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN PROMOTIONS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0

PREVIOUS PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN PROMOTIONS	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT PLAN GOALS	0	0	0	0	0	0	0	0	0	0	0	0	0

NOTE:

*AAIANHNP1 = ASIAN, AMERICAN INDIAN, ALASKA NATIVE, HAWAIIAN NATIVE, PACIFIC ISLANDER